The Business Model Canvas

Key Partners

Who are our Key Partners? Who are our key suppliers? Which Key Resources are we acquiring from partners? Which Key Activities do partners perform?

MOTIVATIONS FOR PARTNERSHIPS Optimization and economy Reduction of risk and uncertainty Acquisition of particular resources and activities



What Key Activities do our Value Propositions require? Our Distribution Channels? Customer Relationships? Revenue streams?

CATEGORIES Production Platform/Network



Physical Human Financial

Cost Structure

What are the most important costs inherent in our business model? Which Key Resources are most expensive? Which Key Activities are most expensive?

IS YOUR BUSINESS MORE Cost Driven (leanest cost structure, low price value proposition, maximum automation, extensive outsourcing) *Value Driven (focused on value creation, premium value proposition)*

SAMPLE CHARACTERISTICS Fixed Costs (salaries, rents, utilities) Variable costs Economies of scale Economies of scope

DESIGNED BY: Strategyzer AG The makers of Business Model Generation and Strategyzer

Designed for:

Key Activities

Problem Solving



Value Propositions

What value do we deliver to the customer? Which one of our customer's problems are we helping to solve? What bundles of products and services are we offering to each Customer Segment? Which customer needs are we satisfying?

CHARACTERISTICS Newness Performance Customization "Getting the Job Done" Design Brand/Status Price Cost Reduction **Risk Reduction** Accessibility Convenience/Usability

Key Resources

What Key Resources do our Value Propositions require? Our Distribution Channels? Customer Relationships? Revenue Streams?

TYPES OF RESOURCES

Intellectual (brand patents, copyrights, data)





Designed by:



Customer Relationships

What type of relationship does each of our Customer Segments expect us to establish and maintain with them? Which ones have we established? How are they integrated with the rest of our business model? How costly are they?

EXAMPLES Personal assistance Dedicated Personal Assistance Self-Service Automated Services Communities Co-creation

Channels

Through which Channels do our Customer Segments want to be reached? How are we reaching them now? How are our Channels integrated? Which ones work best? Which ones are most cost-efficient? How are we integrating them with customer routines? **CHANNEL PHASES** 1. Awareness How do we raise awareness about our company's products and services? 2. Evaluation How do we help customers evaluate our organization's Value Proposition? 3. Purchase How do we allow customers to purchase specific products and services? 4. Delivery How do we deliver a Value Proposition to customers? 5. After sales How do we provide post-purchase customer support?

Revenue Streams

For what value are our customers really willing to pay?

For what do they currently pay?

How are they currently paying?

How would they prefer to pay? How much does each Revenue Stream contribute to overall revenues?

TYPES Asset sale

Usage fee

Licensing

Subscription Fees

Brokerage fees

Advertising

Lending/Renting/Leasing

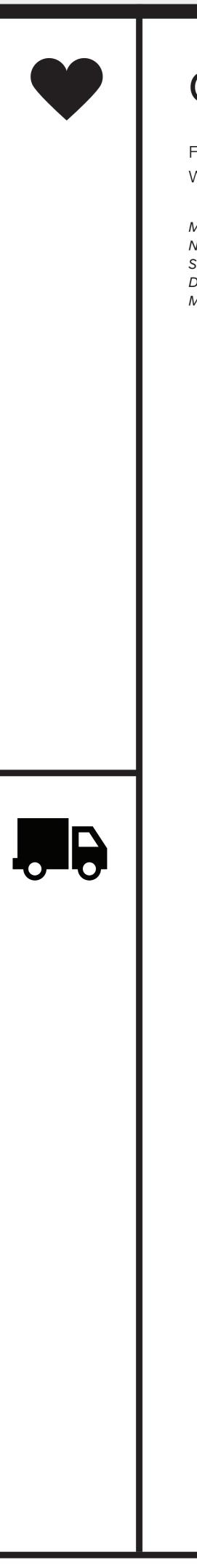
FIXED PRICING

List Price Product feature dependent Customer segment dependent Volume dependent

DYNAMIC PRICING Negotiation (bargaining) Yield Management Real-time-Market

Date:

Version:





Mass Market Niche Market Segmented Diversified Multi-sided Platform





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